State of the Insurance Market

Panelists:

Anthony Moraes (Marsh)

Craig Nelson (Lockton)

Jason Smither (Marsh)





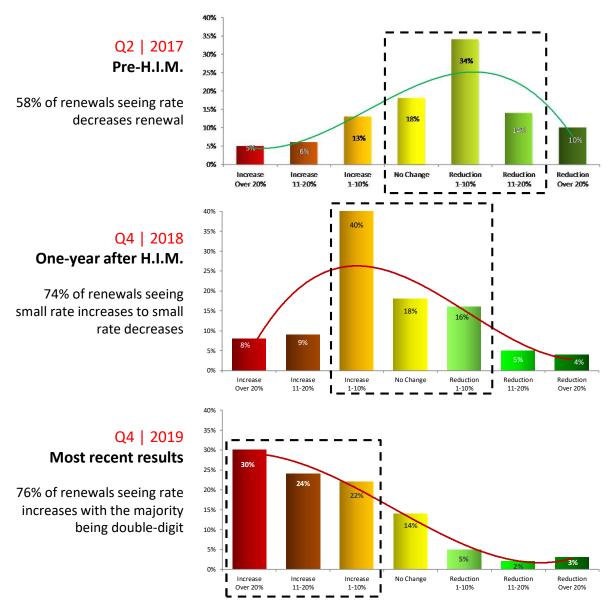
Property Market Update Discussion June 2020







Market Shift – Q2 2017 to Q4 2019

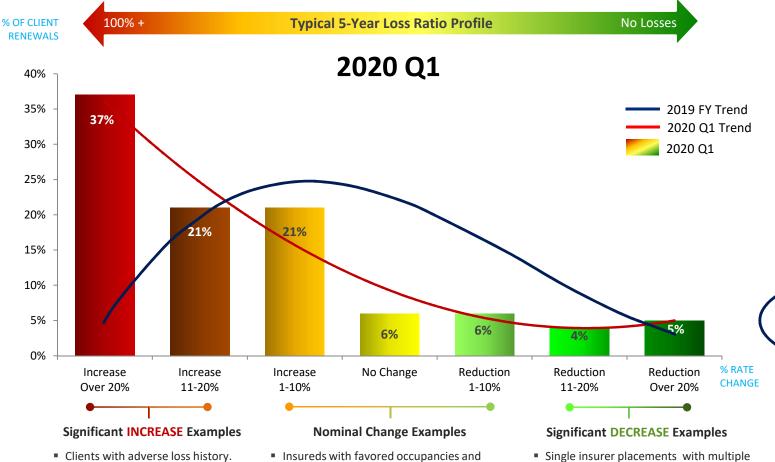


This information includes broad commentary about the property insurance market. Underwriters consider each risk on its own unique merits. Among many factors that may affect an insured's specific outcome are the competiveness of the current rate, account size, scope of marketing effort, risk quality, data quality, geographic considerations and intangible considerations such as insurer relationships.





U.S. PROPERTY RATE CHANGE BENCHMARKING



- Large shared and layered programs requiring many insurers.
- Traditionally challenging risks frame habitational, hospitality, food processing, metals/mining, energy and chemicals.
- Insureds with favored occupancies and historical pricing adequacy.
- Placements with minimal CAT exposure.
- Quota-share and layered programs with a surplus capacity competing on them.
- Single insurer placements with multiple insurers quoting.
- Programs that have not been marketed in many years.
- Special situations e.g., large loss coming off the 5-yr record; large increase in values.

Q1 HIGHLIGHTS

- 58% of programs experienced a rate increase greater than 10%.
- 79% of companies saw rate increases in the second quarter. 6% of clients had no change in rate for their Q1 renewal.
- Only 9% of companies saw rate decreases at renewal.
- Average rate changes:
 - All companies: +21.1%Non-CAT: +21.9%
 - Medium-CAT +19.8%
 - High-CAT: +20.9%
- Coverage for terrorism was purchased by 54% of clients.

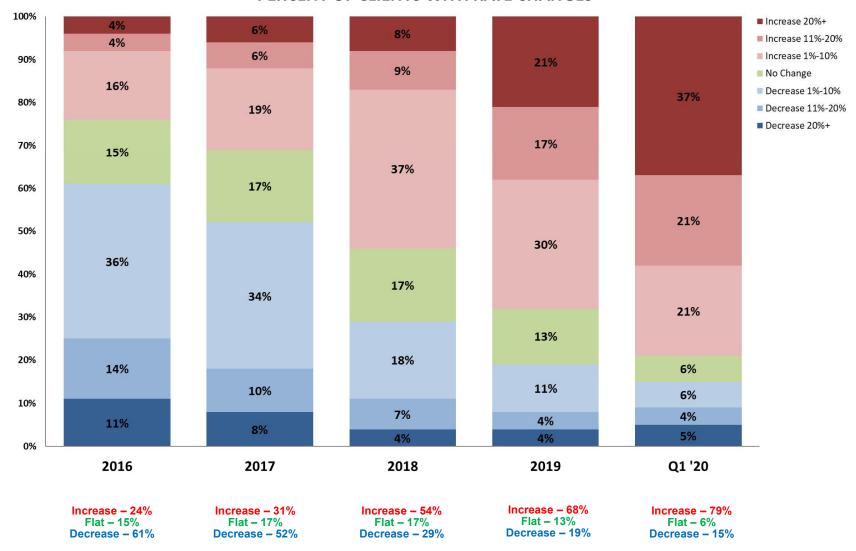
The data excludes renewals with increased deductibles or less limit from expiring. Data excludes rate changes greater than +250% or less than -60%.

This information includes broad commentary about the property insurance market. Underwriters consider each risk on its own unique merits. Among many factors that may affect an insured's specific outcome are the competiveness of the current rate, account size, scope of marketing effort, risk quality, data quality, geographic considerations and intangible considerations such as insurer relationships.

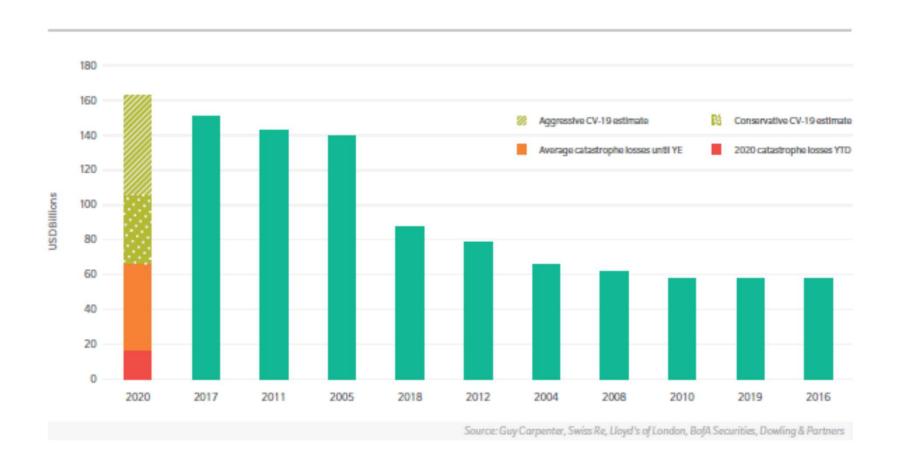


Marsh US Property Portfolio Rate Movement Percentage of Client with Rate Changes

PERCENT OF CLIENTS WITH RATE CHANGES



Market Drivers Top 10 Largest Insured Loss Years and Projections for 2020



Losses for Full Year 2020 look set, at a minimum, to approach USD \$100 billion for only the fourth time ever.

MARSH 5

Property Market Conditions Q1 2020 - Present

<u>U.S. property/casualty surplus reached an all time record \$800B+) in 2019 following a benign CAT loss year.</u> Hopes were that market conditions would begin to ease. Those <u>hopes faded in March as Covid 19</u> brought the global economy to a halt.

- Pandemic (still a live event) has compounded the headwinds already being felt.
- Riot and civil commotion losses will add billions of dollars more in losses to the market.
- Other "non-modeled" loss dragging on loss ratios:
 - Convective storm (Tornado/Hail)
- **2020 hurricane season** is predicted to bring a heightened number of named windstorms.
- Terms, conditions and manuscript wordings are being scrutinized
 - Non-physical damage time element extensions excluded
 - Communicable disease exclusion
 - Cyber exclusion
 - Emergence of exclusion for riot and civil commotion (Lloyd's) following Chile, Hong Kong, US.
- Market conditions will remain challenging into 2021.
 - Underwriters focus on profitability: 1) Rate 2) Deductibles 3) Coverage restrictions.

6

NEXT STEPS: Differentiate



MARSH

Differentiating an Account

in a Dislocated Market

Quantitative

- Data Integrity
- Modeled v. Actual
- Data Completeness
- · Rate history v. Market
- Asset hardening
- Valuation Examples
- Engineering
- BI Resiliency

Relationship

- A People Business
- Breadth of Trade
- History Together
- Future Changes
- Mutual Opportunities

Buying Motivation

Qualitative

- Pre & Post CAT Response
- Lessons Learned
- Communication
- Off Cycle Discussions
- · Proactive v. Reactive

Property Market Update - How To Prepare Second Quarter 2020

- Monitor market conditions throughout the year
- Start early by facilitating the discussion with your insurers: "What are you forecasting?"
- Why do we purchase insurance? The market is a more efficient taker of our risk if I can transfer hazard risk at 3% Rate on Line when it costs me 7% to retain.
- Know the value of your program. Know the value of your trades:
 - CAT purchase: Modeling
 - Revisit CAT Limits (Need To Have –vs- Nice To Have)
 - Revisit CAT deductibles
 - Know the value of your fire only (Excl. CAT) program
 - Historical loss analysis
 - MFL (maximum forseable loss scenarios) PML (probable maximum loss scenarios), NLE (Normal Loss Expectancy)
- Rebalance Risk Retention and Risk Transfer (don't trade dollars with insurance cos)
- Consider alternative program solutions to drive competition need additional premium, not \$0!

9

Casualty Insurance Market Update

Rocky Mountain RIMS Presentation

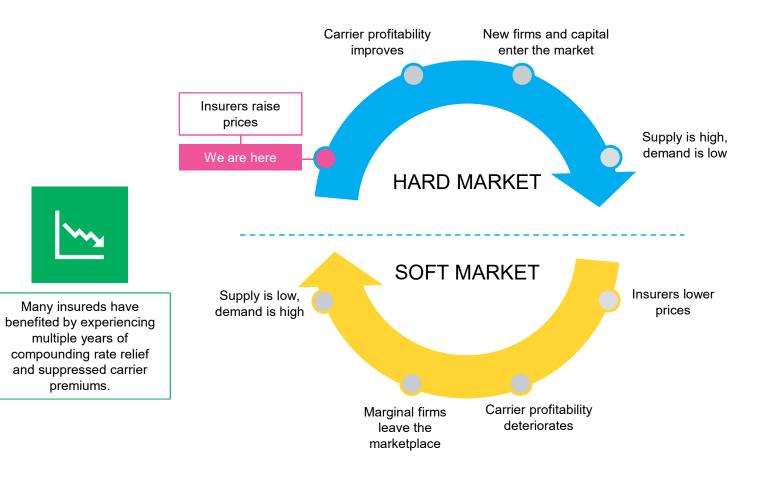
June 2020



A Bit Like Mario Kart Racing



Soft-to-Hard Market



premiums.

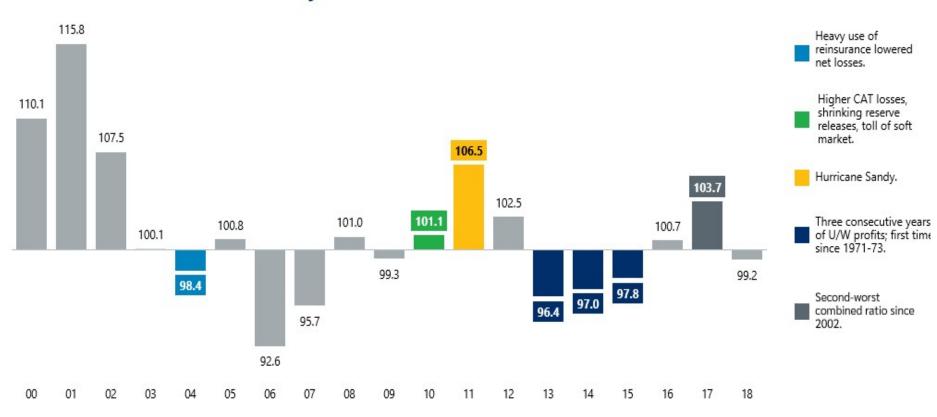
Rates will increase and insurance offering will align with exposure.



Key Market Drivers

Combined ratio

P&C insurance industry combined ratio, 2000-18*



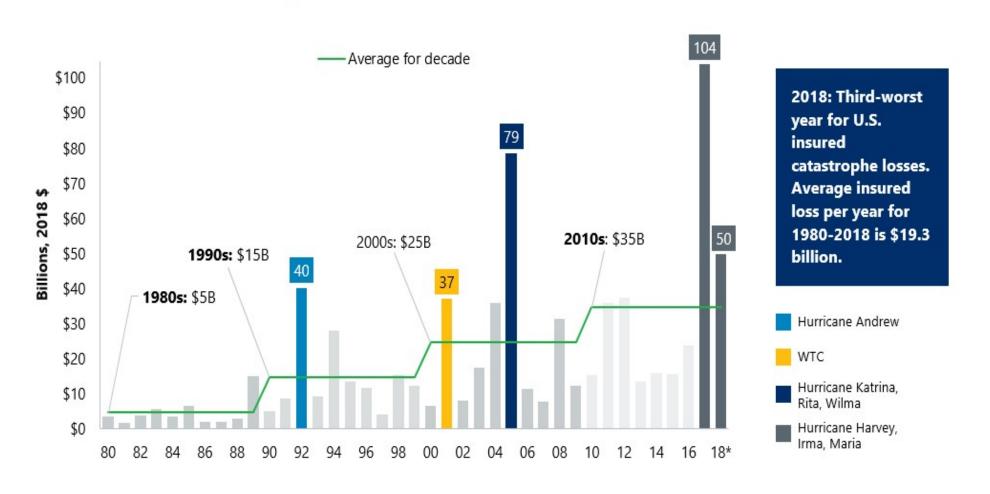
Key Market Drivers

Interest rates are declining



US inflation-adjusted CAT losses

Key Market Drivers



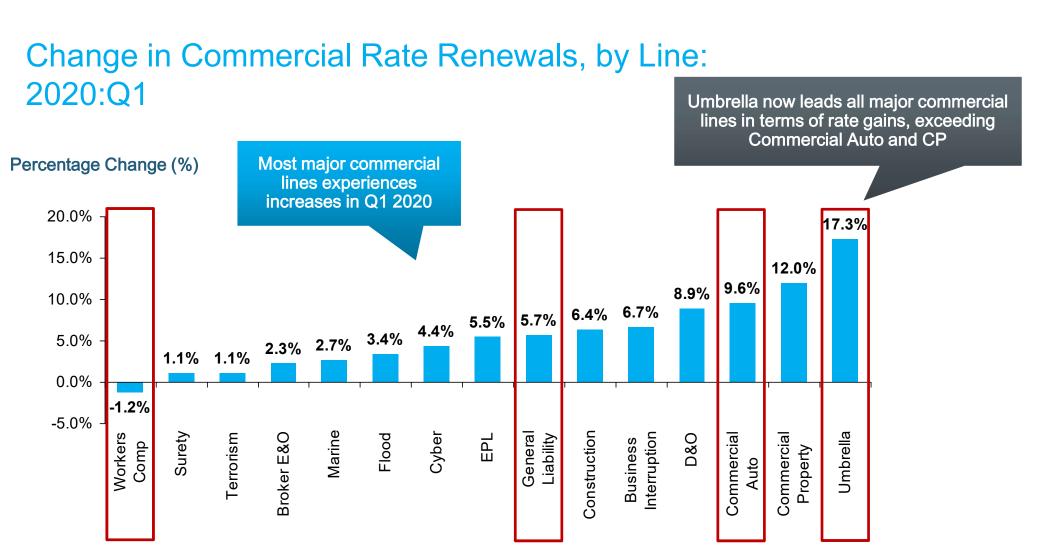


What might this mean for you?

- Rate increases
- Higher retentions
- Reduced capacity
- Underwriter scrutiny
- Restrictive coverage terms

Casualty Market Line-by-Line Review





Note: CIAB data cited here are based on a survey. Rate changes earned by individual insurers can and do vary, potentially substantially.

Source: Council of Insurance Agents and Brokers; USC Center for Risk and Uncertainty Management.

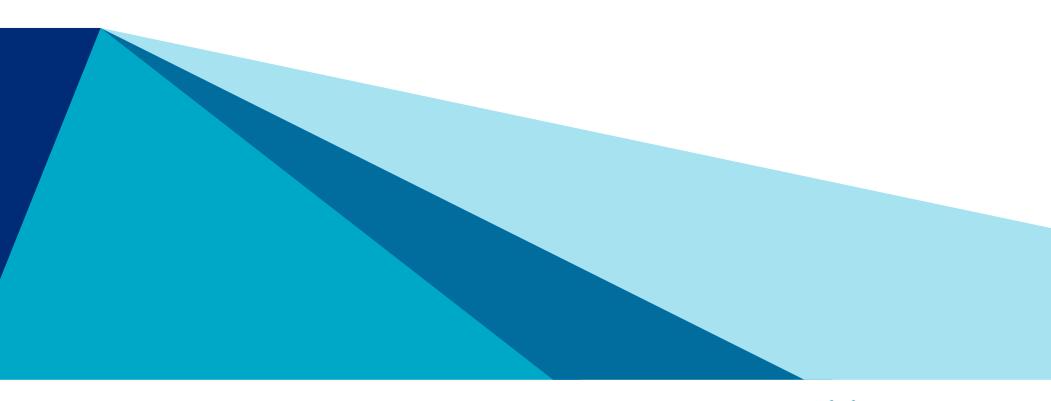
Arise, go forth, and conquer as of old.

-- Alfred, Lord Tennyson (Idylls of the King)



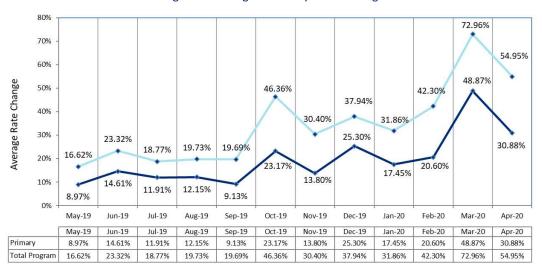


Financial and Professional Lines Market Update





Average Rate Change – Primary & Total Program



→ Primary → Total Program

Median Rate Change – Primary & Total Program



→ Primary → Total Program

QUESTIONS?